

# Connecting the Transport Sector



## 1990s

- Drivers =
- Safety
  - Efficiency

### Principal Objectives:

“Safety at reasonable cost”  
“Safe and efficient transport system”

## 2002 – NZTS introduced

- Driver =
- Sustainability

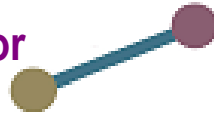
### Principal Objectives:

“An affordable, integrated, safe, responsive and sustainable transport system”

**Aim:** Improve delivery of NZTS objectives by:

- Promoting alignment with NZTS objectives
  - Strengthening Ministry leadership
  - Integrating decision-making and implementation
- ➡ strengthening people, culture and leadership
- ➡ better co-ordination/collaboration by transport agencies

# Connecting the Transport Sector



## An Overview

Better Leadership and Collaborative Culture

### Softwiring to Connect the Sector

- Ministerial mandate for joint planning and delivery
- Empowered leadership by Secretary for Transport
- Collaborative and coordinated policy development processes

MOT  
LTSA  
MSA  
CAA  
Transfund  
Transit  
TAIC, as appropriate

Broader Focus

### Legislative Change

- To broaden sector focus replacing "Safety at reasonable cost" with wider NZTS objectives

LTSA  
MSA  
CAA

Improved policy

### Functional Transfers

- Most policy development transfers from LTSA and Transfund to MOT
- Integrating Safety programme with National Land Transport Programme

MOT  
LTSA  
Transfund

Increased emphasis on delivery of NZTS objectives nationally and regionally

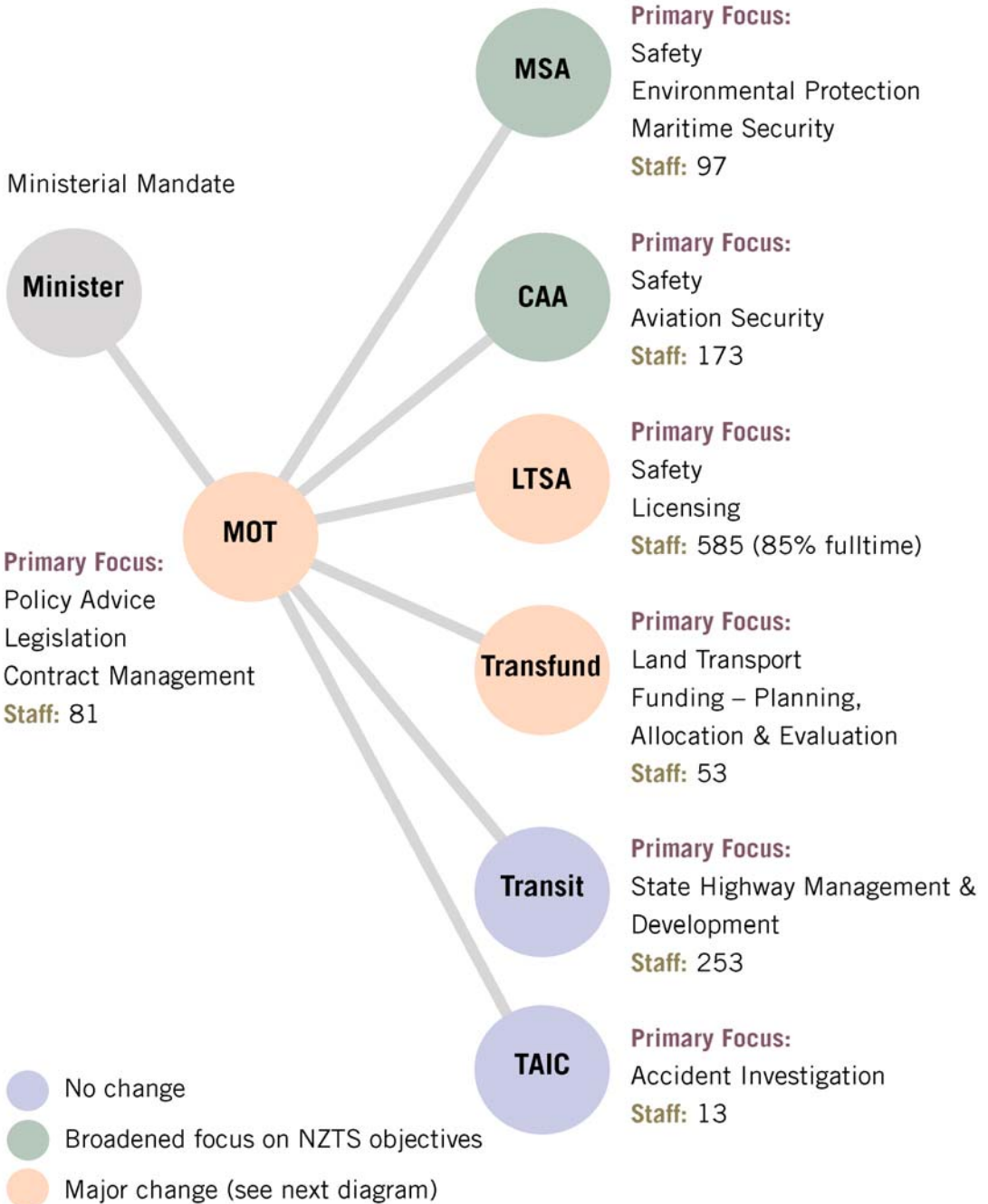
### Structural proposal

Creating a new transport Crown agent to perform activities remaining in LTSA and Transfund following functional transfers

LTSA and Transfund disestablished

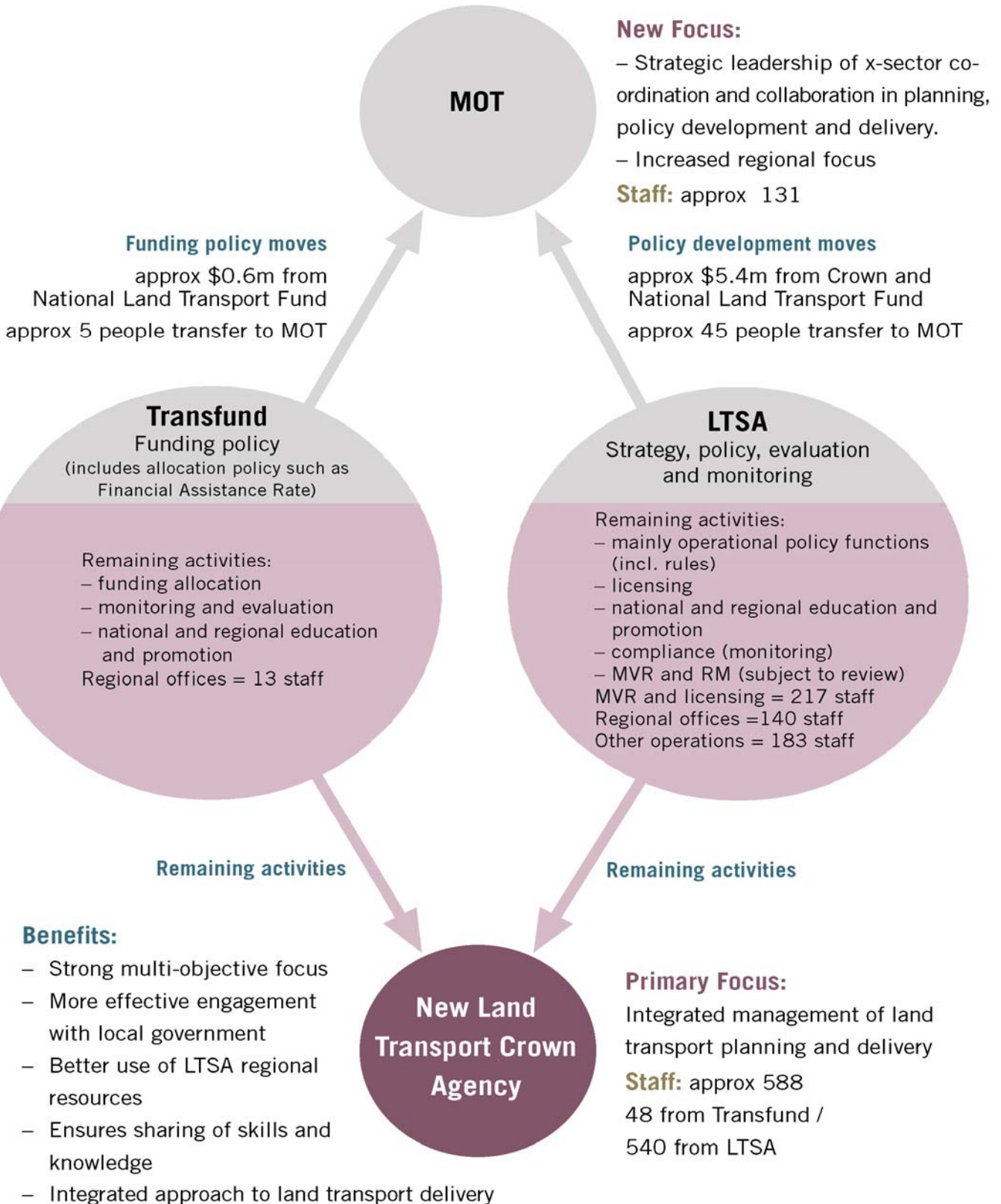
# Connecting the Transport Sector

## Now and How Impacted



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## Major Changes



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## Problem

## Proposed Solution

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1 Lack of MOT leadership  
(cultural and resourcing issues)

**Ministerial mandate empowering MOT**  
**Improve policy process**  
**Reallocate sector resources**

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2 Misplacement of functions

**Transfer policy function to MOT**

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3 Narrow focus of LTSA/CAA/ MSA  
on safety

**Broaden focus of agencies  
through legislation to reflect  
NZTS objectives**

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4 Lack of collaboration

**Improve Ministry leadership**  
**Integrate decision-making and  
service delivery through softwiring  
and structural change**

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5 Poor policy development  
processes

**Develop protocol for transport  
policy development**

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6 Lack of delivery of NZTS  
objectives

**Strengthen Ministry leadership**  
**Improve regional engagement**  
**Integrate service delivery**

# Connecting the Transport Sector



## Engagement with local government

The Government expects improved understanding and delivery of NZTS objectives through:

- Unified focus on achieving NZTS objectives in land transport (central and local govt. working together)
- A more integrated approach to planning and funding regional/local transport solutions
- More responsive, community centred transport solutions

## Local govt can expect to have

- Greater responsiveness
- Better understanding of their transport needs
- Greater engagement with transport agencies in land transport planning and implementation
- Increased collaboration with agencies in developing sustainable transport solutions
- Fewer agencies to deal with
- An integrated land transport funding policy and process

# Connecting the Transport Sector



## The transport sector reform package will:

- Help ensure New Zealanders will be well served by an integrated, affordable, safe and sustainable transport system.
- Improve leadership of the sector by the Ministry of Transport
- Improve planning and delivery of services by agencies – focused on the New Zealand Transport Strategy.

It will enable the best use to be made of public resources.

It is an important step in this Government's drive to improve the delivery of government services for New Zealanders

We do not wish to undertake wholesale reform of the State sector. But we are always looking for improvements and will take opportunities to make changes when we believe it is timely and appropriate to do so. The transport sector review is part of this ongoing process.