

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

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RELEASED UNDER THE OFFICIAL INFORMATION ACT 1982

From: [Abby McRoberts](#)
To: [Karen Lyons](#)
Cc: [Helen FionaWhite](#); [David Wood](#)
Subject: RE: OC241060: Cabinet Paper - Transport Governance Refrom in Auckland
Date: Wednesday, 11 September 2024 6:15:16 pm
Attachments: [image002.jpg](#)
[image003.png](#)

Kia ora Karen,

Confirming receipt, thank you!

This has been put to the Minister in his overnight bag. As discussed briefly with David on Monday, below is the timeline we are working to (assuming Cabinet agreement can be confirmed before the Minister's next meeting with Mayor Brown).

Milestone	Date
Minister considers draft Cabinet paper	Wednesday 11 September (overnight)
Ministerial consultation (note: departmental consultation would also be required in this time, not necessarily SWDs)	Thursday 12 – Wednesday 18 September (SWDs)
Lodge	Thursday 19 September
ECO	Wednesday 25 September
Cabinet	Monday 30 September (no Cabinet the next week)
Meeting with Mayor Brown	Friday 11 October (TBC)

Ngā mihi,
Abby



Abby McRoberts
Private Secretary (Transport) | Office of Hon Simeon Brown
Minister of Transport | Minister for Auckland | Minister for Energy | Minister for Local Government

s 9(2)(a)
Email: abby.mcroberts@parliament.govt.nz | Website: www.Beehive.govt.nz
Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

**Duplicate cover briefing removed - refer to item 14
Draft Cabinet Paper withheld under 9(2)(g)(i)**

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Wednesday, September 11, 2024 4:53 PM
To: Abby McRoberts <Abby.McRoberts@parliament.govt.nz>
Cc: Helen FionaWhite <Helen.FionaWhite@parliament.govt.nz>; David Wood <D.Wood@transport.govt.nz>; Karen Lyons <K.Lyons@transport.govt.nz>
Subject: OC241060: Cabinet Paper - Transport Governance Refrom in Auckland

Kia ora Abby

Please find attached the draft Cabinet paper and short cover briefing as requested at the end of last week.

We will await your guidance on the timeline for Cabinet process, noting the Minister is aiming for Cabinet approval prior to his next meeting with the Mayor on 11 October. Our look at timing suggests that we would need some feedback on the paper this week in order for consultation to start late this week/early next week.

Ngā mihi
Karen

Karen Lyons
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RELEASED UNDER THE OFFICIAL INFORMATION ACT 1982

From: [Karen Lyons](#)
To: [Abby McRoberts - parliament](#)
Subject: FW: Transport Governance in Auckland - departmental consultation
Date: Thursday, 12 September 2024 11:55:00 am
Attachments: [image001.png](#)

Hi

I have had a couple of other suggestions to add to list below

MfE

LINZ

From: Karen Lyons
Sent: Thursday, September 12, 2024 11:19 AM
To: Abby McRoberts - parliament <Abby.McRoberts@parliament.govt.nz>
Subject: Transport Governance in Auckland - departmental consultation

Hi Abby

I thought I'd just check with you departments to consult with on the Transport Governance Paper (noting we will await direction)

I was thinking:

DPMC

Treasury

DIA

MBIE (Auckland portfolio)

MHUD (tend to always be interested in transport and housing integration)

Please let me know if you think we should go any wider

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
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From: Karen Lyons
To: Abby McRoberts
Cc: Helen FionaWhite; David Wood
Subject: RE: Auckland transport governance - Cabinet paper for departmental consultation
Date: Friday, 13 September 2024 9:59:00 am
Attachments: image002.png
image003.jpg

Thanks Abby. We will action immediately

Ngā mihi
Karen

Karen Lyons
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Personal Assistant: Nic Garthwaite s 9(2)(a) E: N.Garthwaite@transport.govt.nz



Draft Cabinet Paper removed under 9(2)(g)(i)

From: Abby McRoberts <Abby.McRoberts@parliament.govt.nz>
Sent: Friday, September 13, 2024 9:42 AM
To: Karen Lyons <K.Lyons@transport.govt.nz>; David Wood <D.Wood@transport.govt.nz>
Cc: Helen FionaWhite <helen.fionawhite@parliament.govt.nz>
Subject: Auckland transport governance - Cabinet paper for departmental consultation

Mōrena Karen and David,

The Minister has approved for the attached version of the Auckland transport governance Cabinet paper to be circulated for consultation. This is ready to be sent out for departmental consultation. Ministerial consultation began yesterday evening.

Karen – confirming I agree with the list of departments you intend to consult with that you sent through yesterday.

See below overall timeline we’re working to. I note the timeframes are tight, happy to discuss this.

Milestone	Date
Ministerial consultation (note: departmental consultation would also be required in this time, not necessarily 5WDs)	Thursday 12 – Wednesday 18 September (5WDs)
Updated paper post-departmental consultation provided to Ministers Offices	Wednesday 18 September, 4pm
Lodge	Thursday 19 September
ECO	Wednesday 25 September
Cabinet	Monday 30 September

Ngā mihi,
Abby



Abby McRoberts
Private Secretary (Transport) | Office of Hon Simeon Brown
Minister of Transport | Minister for Auckland | Minister for Energy | Minister for Local Government

s 9(2)(a)
Email: abby.mcroberts@parliament.govt.nz | Website: www.Beehive.govt.nz
Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

Document 37

From: [Abby McRoberts](#)
To: [Karen Lyons](#)
Cc: [Helen FionaWhite](#); [David Wood](#)
Subject: Re: Transport Governance Reform in Auckland -
Date: Tuesday, 17 September 2024 6:18:25 pm
Attachments: [image002.jpg](#)
[image003.png](#)

Kia ora Karen,

Thank you for the call earlier today. To sum up our conversation:

- The need for an options paper has been superseded by the Cabinet paper.
- The next deliverable following the Cabinet paper will depend on discussion and agreements made at Committee and Cabinet. It is likely the next deliverable will be materials to support the Minister at his 11 October meeting with Mayor Brown.
- We will discuss the specifics of this deliverable post-Committee and Cabinet.

Ngā mihi,
Abby

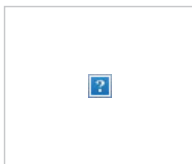
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From: Abby McRoberts <Abby.McRoberts@parliament.govt.nz>
Sent: Tuesday, September 17, 2024 12:23 PM
To: Karen Lyons <K.Lyons@transport.govt.nz>
Cc: Helen FionaWhite <Helen.FionaWhite@parliament.govt.nz>; David Wood <D.Wood@transport.govt.nz>
Subject: RE: Transport Governance Reform in Auckland -

Kia ora Karen,

Please feel free to call me this arvo to discuss. I tried earlier but you may have been busy.

Ngā mihi,
Abby



Abby McRoberts
Private Secretary (Transport) | Office of Hon Simeon Brown
Minister of Transport | Minister for Auckland | Minister for Energy | Minister for Local Government

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From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Monday, September 16, 2024 5:10 PM
To: Abby McRoberts <Abby.McRoberts@parliament.govt.nz>
Cc: Helen FionaWhite <Helen.FionaWhite@parliament.govt.nz>; David Wood <D.Wood@transport.govt.nz>
Subject: Transport Governance Reform in Auckland -

Kia ora Abby

Our focus this week is getting you an updated Cabinet Paper by 4pm Wednesday.

We also wanted to check on the deliverable commissioned after the last Minister/Mayor meeting. This was an Options Paper to be prepared for the Minister prior to the Minister meeting with the Mayor on 11 October.

It would be useful to get guidance from you on what is the expected deliverable/what would be most useful in preparation for the meeting and when would this be due. We understand that this may not be clear until after the Minister hears colleagues views on the options presented in the Cabinet paper.

Ngā mihi
Karen

Karen Lyons
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From: [Abby McRoberts](#)
To: [Karen Lyons](#)
Cc: [Logan Rainey](#); [David Wood](#)
Subject: RE: OC241060 - Transport Governance Reform in Auckland & OC241092 - Briefing Paper - Departmental Consultation
Date: Thursday, 19 September 2024 10:35:12 am
Attachments: [image001.jpg](#)
[image002.png](#)
[Transport Governance Reform in Auckland - Cabinet Paper.pdf](#)

Here you go

Duplicate copy of cabinet paper removed – refer to Item 1



Abby McRoberts

Private Secretary (Transport) | Office of Hon Simeon Brown
Minister of Transport | Minister for Auckland | Minister for Energy | Minister for Local Government

s 9(2)(a)

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From: [Karen Lyons](#)
To: [Abby McRoberts](#)
Cc: [Logan Rainey](#); [David Wood](#)
Subject: RE: OC241060 - Transport Governance Reform in Auckland & OC241092 - Briefing Paper - Departmental Consultation
Date: Thursday, 19 September 2024 3:02:00 pm
Attachments: [image002.png](#)
[image003.jpg](#)

Kia ora Abby
All fine for tomorrow

Ngā mihi
Karen

Karen Lyons
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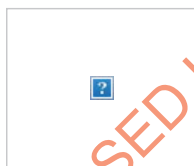


From: Abby McRoberts <Abby.McRoberts@parliament.govt.nz>
Sent: Thursday, September 19, 2024 3:00 PM
To: Karen Lyons <K.Lyons@transport.govt.nz>
Cc: Logan Rainey <L.Rainey@transport.govt.nz>; David Wood <D.Wood@transport.govt.nz>
Subject: RE: OC241060 - Transport Governance Reform in Auckland & OC241092 - Briefing Paper - Departmental Consultation

Kia ora Karen,

The ECO meeting this paper will be considered at has been brought forward to Tuesday midday. Therefore can I please bring the deadline for talking points forward to **midday tomorrow (Friday)**.

Apologies for the change, happy to discuss!
Abby



Abby McRoberts
Private Secretary (Transport) | Office of Hon Simeon Brown
Minister of Transport | Minister for Auckland | Minister for Energy | Minister for Local Government

s 9(2)(a)
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Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Thursday, September 19, 2024 10:33 AM
To: Abby McRoberts <Abby.McRoberts@parliament.govt.nz>
Cc: Logan Rainey <L.Rainey@transport.govt.nz>; David Wood <D.Wood@transport.govt.nz>
Subject: RE: OC241060 - Transport Governance Reform in Auckland & OC241092 - Briefing Paper - Departmental Consultation

Kia ora Abby

That's excellent. If we could please get a final copy of the paper and we will get speaking points to you on Monday.

Ngā mihi
Karen

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From: Abby McRoberts Abby.McRoberts@parliament.govt.nz
Sent: Thursday, September 19, 2024 10:26 AM
To: Karen Lyons <K.Lyons@transport.govt.nz>
Cc: Logan Rainey <L.Rainey@transport.govt.nz>; David Wood <D.Wood@transport.govt.nz>
Subject: RE: OC241060 - Transport Governance Reform in Auckland & OC241092 - Briefing Paper - Departmental Consultation

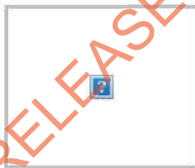
Kia ora Karen,

Confirming the Cabinet paper is lodged. Thank you for working at pace on this!

The Minister will need talking points for ECO next week. Can I please request these by **midday Monday**.

Happy to discuss,
Abby

| **Abby McRoberts**



Private Secretary (Transport) | Office of Hon Simeon Brown
Minister of Transport | Minister for Auckland | Minister for Energy | Minister for Local Government

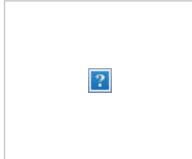
s 9(2)(a)
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From: Abby McRoberts
Sent: Thursday, September 19, 2024 9:14 AM
To: Karen Lyons <K.Lyons@transport.govt.nz>
Cc: Logan Rainey <L.Rainey@transport.govt.nz>; David Wood <D.Wood@transport.govt.nz>
Subject: RE: OC241060 - Transport Governance Reform in Auckland & OC241092 - Briefing Paper - Departmental Consultation

Great, thank you Karen! s 9(2)(g)(i). Updated para below:

The Ministry for the Environment, Department of Internal Affairs, Ministry of Housing and Urban Development, Treasury, Ministry of Business, Innovation and Employment, Land Information New Zealand and Te Puni Kōkiri were consulted on this paper. As this paper is seeking agreement to discuss proposed changes with the Mayor, the views of these departments will be further considered prior to Cabinet making final policy decisions.

Thank you!
Abby



Abby McRoberts

Private Secretary (Transport) | Office of Hon Simeon Brown
Minister of Transport | Minister for Auckland | Minister for Energy | Minister for Local Government

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From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Thursday, September 19, 2024 9:04 AM
To: Abby McRoberts <Abby.McRoberts@parliament.govt.nz>
Cc: Logan Rainey <L.Rainey@transport.govt.nz>; David Wood <D.Wood@transport.govt.nz>
Subject: RE: OC241060 - Transport Governance Reform in Auckland & OC241092 - Briefing Paper - Departmental Consultation

Kia ora Abby
We also engaged with MBIE, LINZ and TPK but they had no comments.

s 9(2)(g)(i)

Ngā mihi
Karen

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Auckland Policy Office
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Personal Assistant: Nic Garthwaite | M: 022 0171 328 E: N.Garthwaite@transport.govt.nz



From: Abby McRoberts <Abby.McRoberts@parliament.govt.nz>
Sent: Thursday, September 19, 2024 8:56 AM
To: Karen Lyons <K.Lyons@transport.govt.nz>; David Wood <D.Wood@transport.govt.nz>
Cc: Logan Rainey <L.Rainey@transport.govt.nz>
Subject: RE: OC241060 - Transport Governance Reform in Auckland & OC241092 - Briefing Paper - Departmental Consultation
Importance: High

Good morning Karen and David,

s 9(2)(g)(i) . I will
replace this with the following paragraph. **Can you please confirm ASAP** that these are all the agencies that were consulted?

The Ministry for the Environment, Department of Internal Affairs, Ministry of Housing and Urban Development, and the Treasury were consulted on this paper. As this paper is seeking a s 9(2)(g)(i) on future changes, the views of these departments will be further considered prior to Cabinet making final policy decisions.

Thank you!
Abby



Abby McRoberts
Private Secretary (Transport) | Office of Hon Simeon Brown
Minister of Transport | Minister for Auckland | Minister for Energy | Minister for Local Government

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From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Wednesday, September 18, 2024 8:33 PM
To: David Wood <D.Wood@transport.govt.nz>
Cc: Logan Rainey <L.Rainey@transport.govt.nz>; Abby McRoberts <Abby.McRoberts@parliament.govt.nz>
Subject: RE: OC241060 - Transport Governance Reform in Auckland & OC241092 - Briefing Paper - Departmental Consultation

Kia ora David

s 9(2)(g)(i)

[Redacted content]

Ngā mihi
Karen

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From: David Wood <D.Wood@transport.govt.nz>

Sent: Wednesday, September 18, 2024 6:13 PM

To: Karen Lyons <K.Lyons@transport.govt.nz>

Cc: Logan Rainey <L.Rainey@transport.govt.nz>; Abby McRoberts - parliament <Abby.McRoberts@parliament.govt.nz>

Subject: RE: OC241060 - Transport Governance Reform in Auckland & OC241092 - Briefing Paper - Departmental Consultation

Kia ora Karen

s 9(2)(g)(i), s 9(2)(ba)(i)

From: Karen Lyons <K.Lyons@transport.govt.nz>

Sent: Wednesday, September 18, 2024 5:46 PM

To: Abby McRoberts - parliament <Abby.McRoberts@parliament.govt.nz>

Cc: David Wood <D.Wood@transport.govt.nz>; Logan Rainey <L.Rainey@transport.govt.nz>

Subject: OC241060 - Transport Governance Reform in Auckland & OC241092 - Briefing Paper - Departmental Consultation

Kia ora Abby

Thank you for your patience and extending the timeline

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
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Ministry of Transport Te Manatū Waka

**Duplicate Cover Briefing Removed - refer to item 19
Draft Cabinet Paper withheld under 9(2)(g)(i)**

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From: [Karen Lyons](#)
To: [Abby McRoberts - parliament](#)
Cc: [David Wood](#); [Logan Rainey](#)
Subject: Speaking Points
Date: Friday, 20 September 2024 12:02:00 pm
Attachments: [image001.png](#)
[OC241109 Transport Governance Reform - Cabinet Committee Talking Points - Cabinet Committee Talking points.docx](#)
[Transport Governance and Delivery in Auckland Diagram.pdf](#)

Kia ora Abby

Please find attached speaking points and the summary diagram for quick reference

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

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Transport Governance and Delivery in Auckland

Current State

Auckland Transport

Strategy, Policy

Deliver and approve:

- RLTP
- Regional Public Transport Plan
- Safety, parking, fare, freight, road hierarchy, policies etc
- Road Controlling Authority (RCA) policy functions eg bylaws and setting speed limits

Operations

- Deliver local capital programme
- Deliver local renewals and maintenance programme
- PT services
- RCA operations functions
- Harbourmaster and operation of Aotea Great Barrier Island airports
- Land transport enforcement

Future State

Auckland Council

- Approve transport strategies and policies (incl RLTP)
- Approve Integrated Transport Plan (jointly with Cabinet)
- Delegate appropriate RCA functions and other functions to Auckland Transport (Auckland Council is the RCA)

Auckland RTC

- Develop RLTP
- Develop the Integrated Transport Plan
- Develop other policies as delegated by Council and Government (e.g. Regional Public Transport Plan, safety, parking, fare policy)

s.9(2)(iv)

Auckland RTC Membership

Chair - Ministerial Appointee – voting member (casting vote)

Ministerial Appointee – two voting members

Auckland Council – three voting members (NZTA and KiwiRail can participate as advisors)

Harry Atkins

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Wednesday, 9 October 2024 9:35 am
To: Abby McRoberts - parliament
Cc: Helen FionaWhite; Dominic Cowell-Smith; David Wood
Subject: RE: Papers received from Mayor Brown's Office - commissioning a response letter
Attachments: Letter to Mayor Brown 9.10.24.docx

Draft letter withheld under 9(2)(g)(i)

Kia ora Abby

Please find attached a draft letter in response to your request below. s 9(2)(g)(i)

Also to support the Friday meeting we are preparing a table that compares the Mayor's and Minister's proposals and will get that to you later today

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

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Personal Assistant: Nic Garthwaite | s 9(2)(a) | E: N.Garthwaite@transport.govt.nz



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From: Abby McRoberts <Abby.McRoberts@parliament.govt.nz>
Sent: Tuesday, October 8, 2024 2:30 PM
To: David Wood <D.Wood@transport.govt.nz>; Karen Lyons <K.Lyons@transport.govt.nz>
Cc: Helen FionaWhite <helen.fionawhite@parliament.govt.nz>; Dominic Cowell-Smith <Dominic.Cowell-Smith@parliament.govt.nz>
Subject: Papers received from Mayor Brown's Office - commissioning a response letter

Kia ora David and Karen,

Thank you for the call just now David.

The Minister has received the attached correspondence from Mayor Brown ahead of their meeting this Friday to discuss transport governance.

Can I please commission a response letter for Minister Brown that acknowledges the letter and sets out the parameters of Friday's discussion = (I suggest pulling from the ECO minute). Can the Office please receive the draft letter **tomorrow morning** (sooner the better).

I'm very happy to discuss the proposed response before it comes over.

Ngā mihi,
Abby



Abby McRoberts

Private Secretary (Transport) | Office of Hon Simeon Brown
Minister of Transport | Minister for Auckland | Minister for Energy | Minister for Local Government

s 9(2)(a)

Email: abby.mcroberts@parliament.govt.nz | Website: www.Beehive.govt.nz
Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

Harry Atkins

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Thursday, 10 October 2024 4:13 pm
To: Abby McRoberts - parliament
Cc: David Wood
Subject: Support Material Minister-Mayor Meeting on Auckland Transport Governance Reform
Attachments: Minister-Mayor 11 October Support Material .docx

Kia ora Abby

Please find attached a table s 9(2)(g)(i) for Transport Governance Reform in Auckland that could be helpful for tomorrow's meeting.

We can print out for the Minister and Advisor if we have missed them today.

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

s 9(2)(a) | K.Lyons@transport.govt.nz | www.transport.govt.nz

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Ministerial proposal	Advice to the Mayor	
<p>Functions of the ARTC to be:</p> <ul style="list-style-type: none"> • preparation of the Regional Land Transport Plan (RLTP), with approval assigned to Auckland Council; • preparation of a 30-year Transport Plan, with joint approval by Auckland Council and Cabinet; • monitoring the delivery of the agreed outcomes of the 30-year Transport Plan; • undertaking other functions as delegated by Auckland Council or by the Government (through Order in Council). 	<p>Auckland Regional Transport Committee (ARTC)</p>	
<p>Membership of the ARTC:</p> <ul style="list-style-type: none"> • ministerial appointees – two to three voting members; • Auckland Council elected members appointed by the Mayor – two to three voting members; • the Chair to be one of the Ministerial appointees, with a casting vote; • NZTA, KiwiRail and Auckland Transport to participate as non-voting members. 		

Ministerial proposal	Advice to the Mayor	Differences between Ministerial proposal and Mayor's preferred option
<p data-bbox="305 1381 370 1990">Transfer the role of the Auckland Road Controlling Authority (RCA) to Auckland Council and local boards and enable Auckland Council and local boards to delegate road controlling authority functions as appropriate.</p> <div data-bbox="415 1377 927 1997"><p data-bbox="415 1923 431 1990">§ 9(2)(f)(iv)</p></div>	<p data-bbox="256 810 280 1289">Narrowing the functions of Auckland Transport</p> <p data-bbox="293 1293 310 1367">§ 9(2)(baa)(i)</p> 	<p data-bbox="293 506 310 737">§ 9(2)(g)(i), § 9(2)(iv), § 9(2)(baa)(i)</p> 

Harry Atkins

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Monday, 4 November 2024 1:29 pm
To: Helen FionaWhite
Cc: Abby McRoberts - parliament
Subject: RE: Auckland Transport Governance - Check on wording for CCO options

Great – thanks Helen

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

s 9(2)(a) | K.Lyons@transport.govt.nz | www.transport.govt.nz

Personal Assistant: Nic Garthwaite | s 9(2)(a) | E: N.Garthwaite@transport.govt.nz



From: Helen FionaWhite <Helen.FionaWhite@parliament.govt.nz>
Sent: Monday, November 4, 2024 12:58 PM
To: Karen Lyons <K.Lyons@transport.govt.nz>
Cc: Abby McRoberts - parliament <Abby.McRoberts@parliament.govt.nz>
Subject: RE: Auckland Transport Governance - Check on wording for CCO options

Hi Karen

No concerns with what you've laid out below.

Thanks for checking in

Helen

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Monday, 4 November 2024 8:33 AM
To: Helen FionaWhite <Helen.FionaWhite@parliament.govt.nz>
Subject: FW: Auckland Transport Governance - Check on wording for CCO options

Kia ora Helen

s 9(2)(a), hoping that you could find a minute to check this for us today

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

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Personal Assistant: Nic Garthwaite | s 9(2)(a) E: N.Garthwaite@transport.govt.nz



From: Karen Lyons
Sent: Monday, November 4, 2024 8:30 AM
To: Abby McRoberts - parliament <Abby.McRoberts@parliament.govt.nz>
Cc: David Wood <d.wood@transport.govt.nz>
Subject: Auckland Transport Governance - Check on wording for CCO options

Kia ora Abby

Thanks for the call on Thursday to discuss the CCO options for the transport governance work. Given there will be limited time to revise the Cabinet paper this week I thought it useful to check the wording, including the order in council process that I mentioned.

s 9(2)(f)(iv)

If you could check this messaging for me as soon as possible that would be much appreciated

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

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Zoe Barham

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Wednesday, 6 November 2024 2:54 pm
To: Abby McRoberts - parliament
Cc: Helen FionaWhite; David Wood
Subject: OC241258 - Draft Cabinet Paper Transport Governance Reform in Auckland & OC241274 - Cover Briefing
Attachments: OC241274 Transport Governance Reform in Auckland - Briefing.docx; OC241258 Transport Governance Reform in Auckland - Cabinet Paper.docx

Kia ora Abby

Please find attached the Transport Governance Reform in Auckland draft Cabinet Paper and cover briefing.

We are happy to make changes following review by the Office.

Our timeline is currently as follows:

6 November - Draft paper to the Office
7 November – action any feedback from the Office
8 November – begin ministerial and departmental consultation (8-14)
19 November – final Cabinet Paper to Office
21 November – Lodge
25 November CBC

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

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Harry Atkins

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Thursday, 7 November 2024 12:40 pm
To: Abby McRoberts - parliament
Cc: Helen FionaWhite; David Wood
Subject: Transport Governance Reform in Auckland - Cover email for Ministerial Consultation

Follow Up Flag: Follow up
Flag Status: Flagged

Kia ora Abby

Suggested wording below on the assumption the Minister hasn't changed any of the key recommendations

Email wording

The attached Cabinet paper, for consultation, seeks Cabinet's agreement to a package of changes to reform transport governance in Auckland.

Issues relating to transport governance in Auckland were set out in a previous Cabinet paper (considered by ECO on 24/9/2024). Cabinet agreed that I consult with the Mayor of Auckland on a proposal for reform (ECO-24-MIN-0217).

I have concluded discussions with the Mayor and worked on further detail of the proposal.

The key decisions I am seeking agreement to are:

1. reconstituting the Auckland Regional Transport Committee (ARTC) to hold the strategic transport planning function in Auckland, with membership comprising Ministerial appointees and Auckland Council elected members with an independent Chair, jointly appointed by the Minister of Transport and the Mayor of Auckland
2. requiring the ARTC to develop a 30-year integrated transport plan, and to publicly consult on this, with Cabinet and Auckland Council agreeing to the final plan and to develop the Regional Land Transport Plan (RLTP)
3. transferring approval of the RLTP and policy functions (including Road Controlling Authority powers) to Auckland Council (from Auckland Transport currently)
4. providing for specific local transport functions to be allocated to Auckland Council's local boards
5. reforming Auckland Transport by either:

s 9(2)(i)(iv)



Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
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Harry Atkins

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Friday, 15 November 2024 2:32 pm
To: Helen FionaWhite; Ministers Office
Cc: Abby McRoberts - parliament; David Wood
Subject: Transport Governance Reform in Auckland Regulatory Impact Statement
Attachments: Regulatory Impact Statement.docx

Kia ora Helen

Please find attached the draft RIS for the Transport Governance Reform work. We wanted to give the Office visibility of this before sending the final with the revised Cabinet Paper (post consultation) next week. The internal RIS panel assesses this as *partially met* and I am waiting for a statement from them.

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
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Harry Atkins

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Tuesday, 19 November 2024 5:09 pm
To: Abby McRoberts - parliament; Ministers Office
Cc: David Wood
Subject: Transport Governance Reform in Auckland - Regulatory Impact Statement
Attachments: Regulatory Impact Statement - Transport Governance Reform in Auckland.pdf

Follow Up Flag: Follow up
Flag Status: Flagged

Kia ora Abby

Please find attached the RIS to accompany the Cabinet Paper sent earlier today

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

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Harry Atkins

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Thursday, 21 November 2024 9:49 am
To: Abby McRoberts - parliament
Cc: Ministers Office; David Wood
Subject: RE: OC241338 Transport Governance Reform in Auckland Briefing; Revised Cabinet Paper; Miriam Dean CCO Report Summary

Thanks Abby – that is excellent news 😊. And yes we'll arrange for the RIS to be walked over.

Ngā mihi
Karen

Karen Lyons
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Auckland Policy Office
Ministry of Transport Te Manatū Waka

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From: Abby McRoberts <Abby.McRoberts@parliament.govt.nz>
Sent: Thursday, 21 November 2024 9:37 am
To: Karen Lyons <K.Lyons@transport.govt.nz>
Cc: Ministers Office <MinistersOffice@transport.govt.nz>; David Wood <D.Wood@transport.govt.nz>
Subject: RE: OC241338 Transport Governance Reform in Auckland Briefing; Revised Cabinet Paper; Miriam Dean CCO Report Summary

Duplicate copy of cabinet paper removed – refer to Item 4

Mōrena Karen,

Good news – Minister Brown approved the Cabinet paper for lodgement. See attached final version of the paper that I have uploaded to CabNet this morning.

As the RIS is over 30 pages, Cabinet Office require 30 hard copies for the Committee. Can these please be printed and walked over to the Office today?

Ngā mihi,
Abby

Abby McRoberts

Private Secretary (Transport) | Office of Hon Simeon Brown
Minister of Transport | Minister for Auckland | Minister for Energy | Minister for Local Government



s 9(2)(a)

Email: abby.mcroberts@parliament.govt.nz | Website: www.Beehive.govt.nz
Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

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Harry Atkins

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Wednesday, 20 November 2024 4:07 pm
To: Abby McRoberts - parliament
Cc: Ministers Office; David Wood
Subject: RE: OC241338 Transport Governance Reform in Auckland Briefing; Revised Cabinet Paper; Miriam Dean CCO Report Summary
Attachments: Transport Governance Reform in Auckland - Cabinet Paper - 19.11.24 (002).docx;
s 9(2)(a)

Kia ora Abby

Please find attached revised Cabinet Paper and Out of Scope

Cabinet Paper

- 58.1 and 58.2 removed
- Para 14 – hold for numbers to be inserted
- Highlights still on as we were not sure if these were all accepted
- And note my point about number 12 on the list of the local board functions – (in yesterday's email) regarding whether this should be kept on the list given the Minister has requested advice on this

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

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Harry Atkins

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Wednesday, 20 November 2024 8:47 am
To: Abby McRoberts - parliament
Cc: David Wood; Logan Rainey; Helen FionaWhite
Subject: RE: OC241338 Transport Governance Reform in Auckland Briefing; Revised Cabinet Paper; Miriam Dean CCO Report Summary

Kia ora Abby

Thanks for setting this out. We'll work through these requests today.

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

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Personal Assistant: Nic Garthwaite | s 9(2)(a) | E: N.Garthwaite@transport.govt.nz



From: Abby McRoberts <Abby.McRoberts@parliament.govt.nz>
Sent: Tuesday, 19 November 2024 6:08 pm
To: Karen Lyons <K.Lyons@transport.govt.nz>; Helen FionaWhite <helen.fionawhite@parliament.govt.nz>; Ministers Office <MinistersOffice@transport.govt.nz>
Cc: David Wood <D.Wood@transport.govt.nz>; Logan Rainey <L.Rainey@transport.govt.nz>
Subject: RE: OC241338 Transport Governance Reform in Auckland Briefing; Revised Cabinet Paper; Miriam Dean CCO Report Summary

Kia ora Karen,

I have discussed the updated Cabinet paper with the Minister and have the following feedback and actions please:

Changes to be made to the paper

- The Minister would like to include in the Cabinet paper the total funding the Government (incl NLTF) has invested in transport in Auckland (road, rail, PT etc) vs total funding Auckland Council has allocated, since 2010. Given the paper is to be lodged on Thursday, can your team please see if there are existing or easily calculatable figures to include add to the paper?
- Please remove paras 58.1 and 58.2 from the briefing.

- Note the Minister has not confirmed if the proposed text on the Mirriam Dean report is to be included in the paper.
- Can the updated paper please be sent through by **4pm tomorrow (Wednesday)**?

Additional requests

- Can the Office please receive CBC talking points for the paper by **COP Thursday**.
- Linked to the first bullet point but a separate commission, can the Office please have advice (with a table/s) showing the funding the Government (incl NLTF) has invested into transport in Auckland, compared to total funding Auckland Council has invested, since 2010, broken down by year. We would ideally like to append this to the CBC talking points, very happy to discuss what is possible here in the timeframe.
- The cover briefing mentions the Royal Commission on Auckland governance and the approach taken by the Royal Commission to transport. Can a summary of the Royal Commission's findings and recommendations please be appended to the talking points?

Out of Scope

Appreciate there is a lot in here, very happy to discuss first thing tomorrow.

Ngā mihi,
Abby



Abby McRoberts

Private Secretary (Transport) | Office of Hon Simeon Brown
Minister of Transport | Minister for Auckland | Minister for Energy | Minister for Local Government

s 9(2)(a)

Email: abby.mcroberts@parliament.govt.nz | Website: www.Beehive.govt.nz
Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

From: Karen Lyons <K.Lyons@transport.govt.nz>

Sent: Tuesday, 19 November 2024 11:14 AM

To: Helen FionaWhite <Helen.FionaWhite@parliament.govt.nz>; Abby McRoberts <Abby.McRoberts@parliament.govt.nz>; Ministers Office <MinistersOffice@transport.govt.nz>

Cc: David Wood <D.Wood@transport.govt.nz>; Logan Rainey <L.Rainey@transport.govt.nz>

Subject: OC241338 Transport Governance Reform in Auckland Briefing; Revised Cabinet Paper; Miriam Dean CCO Report Summary

Kia ora Helen and Abby

**Duplicate copy of cover briefing removed – refer to Item 19
Draft Cabinet Paper and suggested paragraphs withheld
under 9(2)(g)(i)**

Please find attached:

- Briefing – departmental consultation and suggested minor amendments to the Cabinet Paper. It is best to print the Appendix as A3
- Revised Cabinet Paper – changes highlighted
- Summary of Miriam Dean-led CCO Review – suggested added paragraphs at the start of this document and summary of findings follow

I will send the RIS separately as needing a final proof

We are on hand for any further work needed

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

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Summary of Report

Key findings of the 2020 independent review of Auckland Council's CCOs lead by Mirriam Dean KC, are summarised below:

Performance of Auckland Transport

- The report noted Auckland Council is the only local authority to not have a role in developing or approving transport strategy through the Regional Land Transport Plan (RLTP) and that the 2013 legislative change was wrong in principle. The report recommended a model of joint responsibility for the RLTP between Auckland Council and Auckland Transport. This did not involve legislative change.
- The report found Auckland Transport had improved transport services and infrastructure but was challenged to deliver minor capital projects in line with public expectations. It recommended Auckland Transport review their process for minor capital projects and consider greater involvement of local boards in decision-making for these projects.
- The report considered whether Auckland Council, instead of Auckland Transport, should be the road controlling authority (RCA) for Auckland as is the case for territorial authorities in other regions. However, it concluded that this would lead to an "unsustainable burden" on Auckland Council.
- The report found that Auckland Council and Auckland Transport both being able to make transport related by-laws was "unnecessary, cumbersome to administer and a source of

confusion". It recommended establishing an agreed approach to delineating by-law responsibilities between entities (which is in the process of being implemented).

- The report noted the process for Auckland Transport accessing funding from the National Land Transport Fund through NZTA was lengthy and time consuming with funding approvals for projects in the NLTP taking between 3 months and 2 years. It recommended Auckland Council and Auckland Transport work with central government to streamline funding processes.

CCO Model: Accountability and Culture

- The report considered whether CCOs, such as Auckland Transport, are sufficiently accountable to Auckland Council and the community. Overall, the report found that while Auckland Council had all the necessary levers to ensure accountability, these levers were not being used effectively. The report provided recommendations to improve accountability outcomes.
- The report noted that the culture of CCOs contributed to "silo" thinking where individual CCOs operated independently, and that collaboration across the Auckland Council group was limited. The report identified that CCO culture needed to change to improve how they consult, engage with and respond to Auckland Council and the community.

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Harry Atkins

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Thursday, 21 November 2024 5:08 pm
To: Abby McRoberts - parliament; Ministers Office
Cc: David Wood
Subject: Transport Governance Reform in Auckland - Cabinet Speaking Points
Attachments: OC241363 Transport Governance Reform - Cabinet Committee Talking points.docx

Kia ora Abby

Please find attached the speaking points to accompany the Transport Governance Reform in Auckland Cabinet Paper. The Appendix summarises the key findings and recommendations from the Royal Commission on Auckland's Governance as requested – at the end of these points are some suggestions if you did want to add anything to the speaking points.

We received updated numbers from NZTA a short while ago and need to work through them. I have put a placeholder in the speaking points.

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

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Harry Atkins

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Friday, 22 November 2024 12:07 pm
To: Abby McRoberts - parliament; Ministers Office
Cc: David Wood
Subject: Transport Governance Reform in Auckland - CBC speaking points and table with numbers
Attachments: OC241363 Transport Governance Reform - Cabinet Committee Talking points.docx; Transport investment in Auckland – 2010 – 2024.docx

Kia ora Abby

Please find attached:

- Final speaking points for CBC
- Table – investment in transport 2010-2024

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

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Transport investment in Auckland – 2010 – 2024

s 9(2)(ba)(i)

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Harry Atkins

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Tuesday, 26 November 2024 12:20 pm
To: Abby McRoberts - parliament
Subject: Transport Governance Reform in Auckland Cabinet Paper

Kia ora Abby

Just following our earlier discussion on the Cabinet paper – if the Minister did want to remove references to Auckland Transport and refer to a statutory CCO - in addition to Rec 21 changing, Rec 3.4 would also need to change (replace AT to “statutory CCO”)

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

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Personal Assistant: Nic Garthwaite | s 9(2)(a) | E: N.Garthwaite@transport.govt.nz



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Wellington (Head Office) | Ground Floor, 3 Queens Wharf | PO Box 3175 | Wellington 6011 | NEW ZEALAND | Tel: +64 4 439 9000 |

Auckland | NZ Government Auckland Policy Office | Level 7, 167B Victoria Street West | PO Box 106238 | Auckland City | Auckland 1143 | NEW ZEALAND | Tel: +64 4 439 9000 |

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Harry Atkins

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Wednesday, 27 November 2024 3:13 pm
To: Abby McRoberts - parliament
Cc: Lou Lennane
Subject: RE: Guidance required

Thanks Abby, that's helpful

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

s 9(2)(a) | K.Lyons@transport.govt.nz | www.transport.govt.nz

Personal Assistant: Nic Garthwaite | s 9(2)(a) | E: N.Garthwaite@transport.govt.nz



From: Abby McRoberts <Abby.McRoberts@parliament.govt.nz>
Sent: Wednesday, 27 November 2024 2:15 pm
To: Karen Lyons <K.Lyons@transport.govt.nz>
Cc: Lou Lennane <L.Lennane@transport.govt.nz>
Subject: RE: Guidance required

Kia ora Karen,

I have checked in Office, s 9(2)(f)(iv)

Ngā mihi,
Abby



Abby McRoberts

Private Secretary (Transport) | Office of Hon Simeon Brown
Minister of Transport | Minister for Auckland | Minister for Energy | Minister for Local Government

s 9(2)(a)

Email: abby.mcroberts@parliament.govt.nz | Website: www.Beehive.govt.nz
Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

From: Abby McRoberts
Sent: Wednesday, 27 November 2024 12:11 PM
To: Karen Lyons <K.Lyons@transport.govt.nz>
Cc: Lou Lennane <L.Lennane@transport.govt.nz>
Subject: RE: Guidance required

Kia ora Karen,

Quick email to confirm receipt, I will get an answer for you.

Ngā mihi,
Abby



Abby McRoberts

Private Secretary (Transport) | Office of Hon Simeon Brown
Minister of Transport | Minister for Auckland | Minister for Energy | Minister for Local Government

s 9(2)(a)

Email: abby.mcroberts@parliament.govt.nz | Website: www.Beehive.govt.nz
Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Tuesday, 26 November 2024 5:50 PM
To: Abby McRoberts <Abby.McRoberts@parliament.govt.nz>
Cc: Lou Lennane <L.Lennane@transport.govt.nz>
Subject: Guidance required

Hi Abby

As you are aware, we are now working on advice to the Minister on the potential powers for Local Boards arising from the CAB paper that went through CBC this week.

s 9(2)(f)(iv)

Ngā mihi
Karen

Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

Personal Assistant: Nic Garthwaite | s 9(2)(a) | E: N.Garthwaite@transport.govt.nz



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From: [Karen Lyons](#)
To: [Abby McRoberts](#)
Cc: [Lou Lennane](#)
Subject: RE: OC241394 - Proposed Transport Decisions for Local Boards
Date: Thursday, 12 December 2024 8:56:00 am
Attachments: [image001.jpg](#)
[image002.png](#)

Kia ora Abby

Here are the maps in PDF in case you want to print them in A3 – selecting the size as “fit” means the map takes up all the page.

Note these focus on illustrating the strategic PT and freight routes. [s 9\(2\)\(f\)\(iv\)](#)

Ngā mihi
Karen

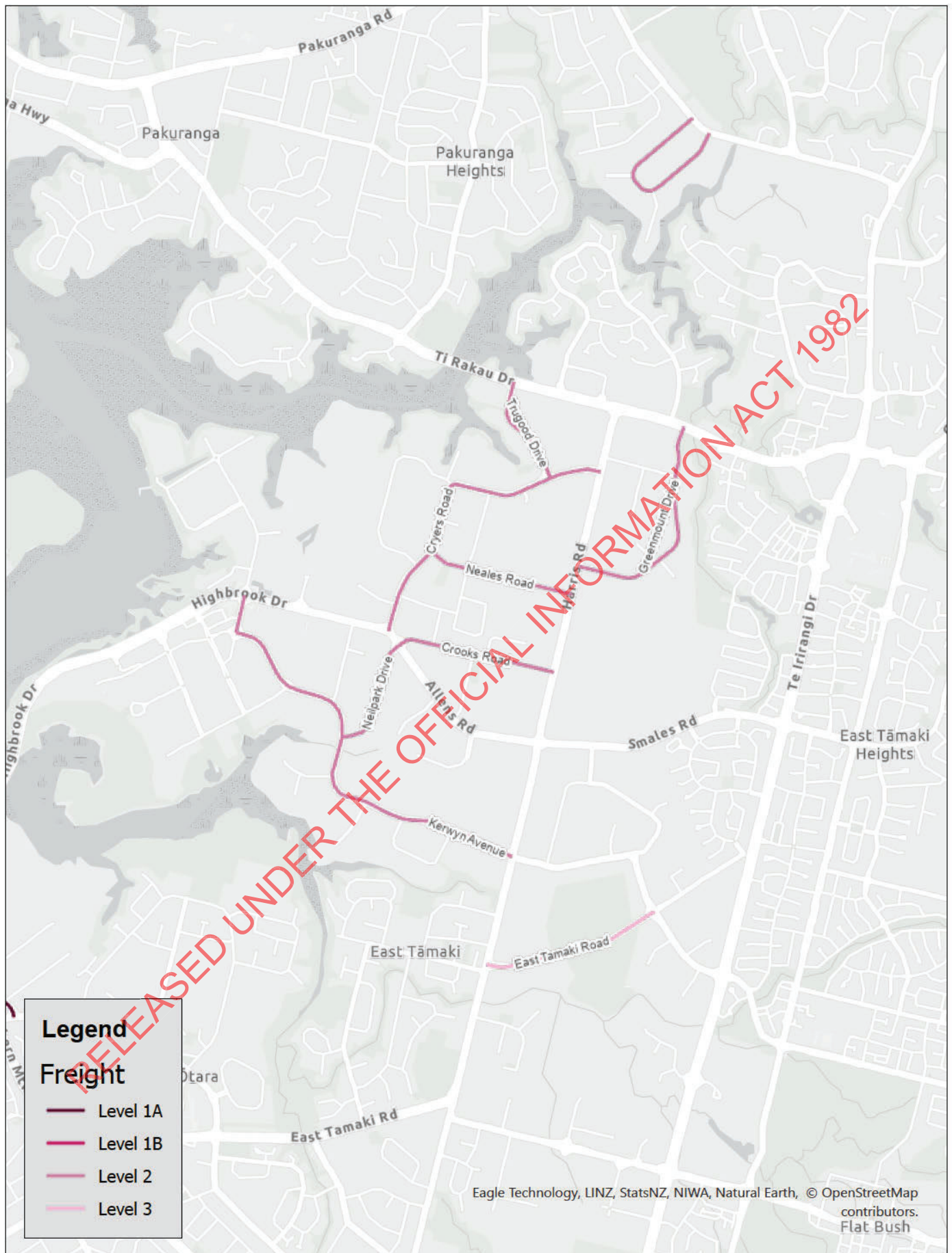
Karen Lyons
Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

M: [s 9\(2\)\(a\)](#) | K.Lyons@transport.govt.nz | www.transport.govt.nz

Personal Assistant: Nic Garthwaite | M: [s 9\(2\)\(a\)](#) | E: N.Garthwaite@transport.govt.nz



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Freight network on collector & local roads

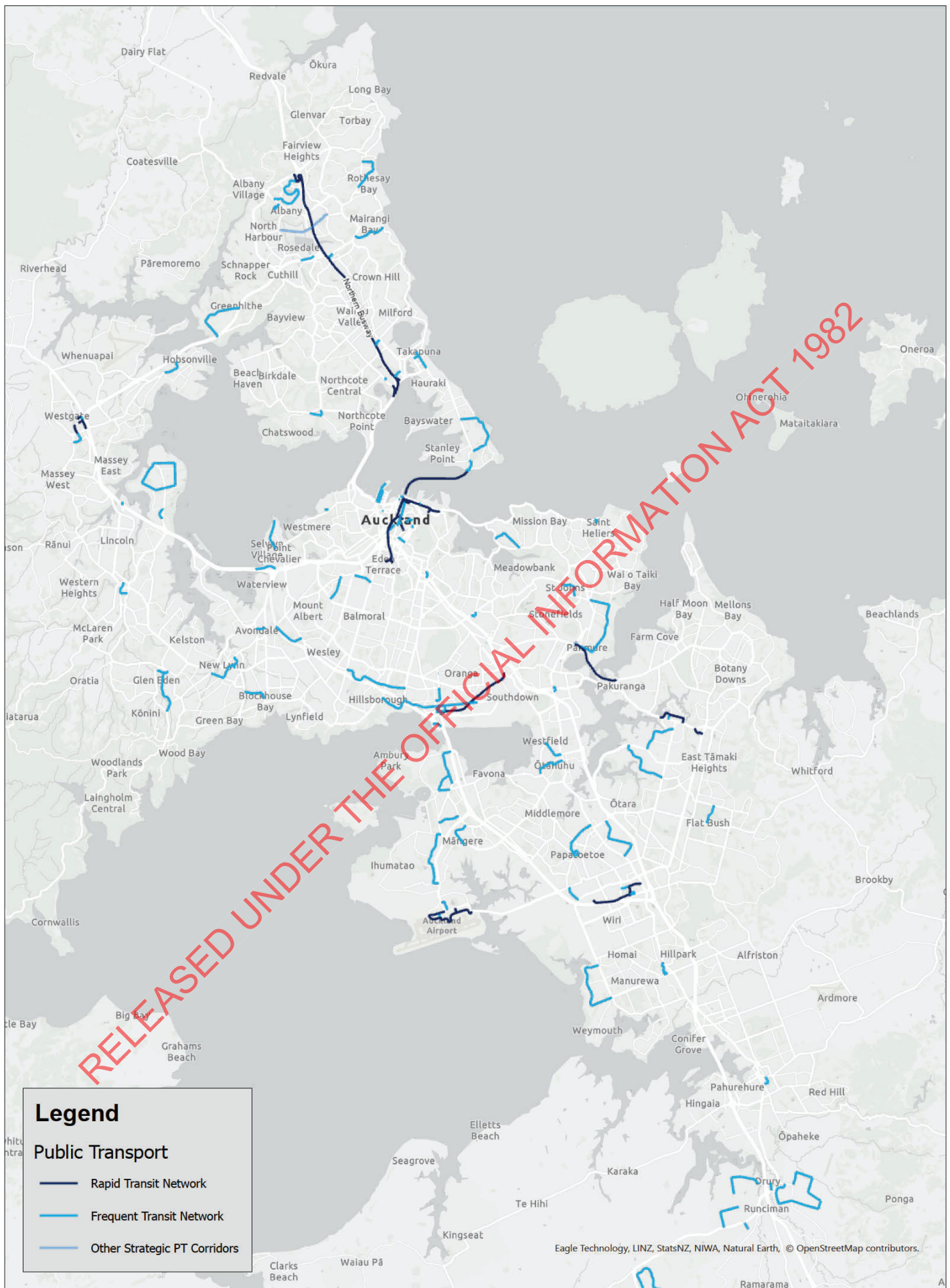
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Kilometers

Scale 1:25,985 @ A4

Date: 10/12/2024
Job Code:









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Strategic PT on collector & local roads

0 0.15 0.3 0.6
Kilometers

Scale 1:25,985 @ A4

Date: 10/12/2024
Job Code:



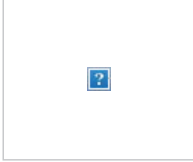
From: Abby McRoberts <Abby.McRoberts@parliament.govt.nz>
Sent: Wednesday, 11 December 2024 5:47 pm
To: Karen Lyons <K.Lyons@transport.govt.nz>; Ministers Office <MinistersOffice@transport.govt.nz>
Cc: David Wood <D.Wood@transport.govt.nz>; Matthew Green <M.Green@transport.govt.nz>; Lou Lennane <L.Lennane@transport.govt.nz>
Subject: RE: OC241394 - Proposed Transport Decisions for Local Boards

Kia ora Karen,

Confirming receipt, thank you!

I will let you know if there are any questions.

Ngā mihi,
Abby



Abby McRoberts

Private Secretary (Transport) | Office of Hon Simeon Brown
Minister of Transport | Minister for Auckland | Minister for Energy | Minister for Local Government

DDI: 04 817 9140 | M: 022 011 8285
Email: abby.mcroberts@parliament.govt.nz | Website: www.Beehive.govt.nz
Private Bag 18041, Parliament Buildings, Wellington 6160, New Zealand

From: Karen Lyons <K.Lyons@transport.govt.nz>
Sent: Wednesday, 11 December 2024 4:55 PM
To: Abby McRoberts <Abby.McRoberts@parliament.govt.nz>; Ministers Office <MinistersOffice@transport.govt.nz>
Cc: David Wood <D.Wood@transport.govt.nz>; Matthew Green <M.Green@transport.govt.nz>; Lou Lennane <L.Lennane@transport.govt.nz>
Subject: OC241394 - Proposed Transport Decisions for Local Boards

Kia ora Abby

Please find attached the briefing on powers for Local Boards

Ngā mihi
Karen

Duplicate copy of briefing removed – refer to Item 21

Karen Lyons

Pou Whakahaere Director – Auckland
Auckland Policy Office
Ministry of Transport Te Manatū Waka

M: +64 27 286 9001 | K.Lyons@transport.govt.nz | www.transport.govt.nz

Personal Assistant: Nic Garthwaite | M: 022 0171 328 E: N.Garthwaite@transport.govt.nz



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