


OC241413

21 January 2025



Tēnā koe 

I refer to your email dated 2 December 2024, requesting the following under the Official Information Act 1982 (the Act):

*“All information produced for the Minister of Transport and his office, or for Waka Kotahi, on increasing the private share of public transport operating expenditure”*

12 documents fall within the scope of your request and are detailed in the document schedule attached as Annex 1. The schedule outlines how the documents you requested have been treated under the Act.

Certain information is withheld under the following sections of the Act:

- 9(2)(a) to protect the privacy of natural persons
- 9(2)(f)(iv) to maintain the constitutional conventions for the time being which protect the confidentiality of advice tendered by Ministers of the Crown and officials
- 9(2)(g)(i) to maintain the effective conduct of public affairs through the free and frank expression of opinions by or between or to Ministers of the Crown or members of an organisation or officers and employees of any public service agency or organisation in the course of their duty
- 9(2)(k) to prevent the disclosure or use of official information for improper gain or advantage.

With regard to the information that has been withheld under section 9 of the Act, I am satisfied that the reasons for withholding the information at this time are not outweighed by public interest considerations that would make it desirable to make the information available.

Four documents have been supplied to you as excerpts from a larger document, as provided for by section 16(1)(e) of the Act. This has been done because the relevant material to your request is only a small section of the overall document. Documents supplied as excerpts are clearly identified in Annex 1

You have the right to seek an investigation and review of this response by the Ombudsman, in accordance with section 28(3) of the Act. The relevant details can be found on the Ombudsman's website [www.ombudsman.parliament.nz](http://www.ombudsman.parliament.nz)

The Ministry publishes our Official Information Act responses, and the information contained in our reply to you may be published on the Ministry website. Before publishing we will remove any personal or identifiable information.

Nāku noa, nā



Liz Anderson  
**Acting Manager, Urban Development and Public Transport**

## Annex 1: Documents in scope

Doc #	Reference number	Date	Title of Document	Proposed decision on request	Previously released?
1	n/a	10/06/24	Email: Draft GPS 2024 implementation work programme briefing	Some information is out of scope of this request or withheld under 9(2)(a)	No
2	n/a	10/06/24	Excerpt of relevant document: Annex 1 GPS 2024 Implementation Work Programme Joint MoT NZTA view.docx	Some information is out of scope of this request or withheld under 9(2)(f)(iv)	No
3	n/a	14/06/24	Email: FW public transport funding project - GPS updated timelines please - extra information by midday 136 please	Some information is out of scope of this request or withheld under 9(2)(a) and 9(2)(f)(iv)	No
4	n/a	14/06/24	Document: NZT-9468 GPS 2024 Priority Actions Milestones – Public Transport DRAFT 11.04.24.docx	Some information is out of scope of this request or withheld under 9(2)(f)(iv)	No
5	n/a	14/06/24	Email: OC240570 GPS 2024 Implementation Programme Overview - Briefing	Some information is withheld under 9(2)(a)	No
6	n/a	14/06/24	Excerpt of relevant document: OC240570 GPS 2024 Implementation Programme Overview-Briefing-Policy.docx	Some information is withheld under 9(2)(f)(iv)	No
7	n/a	23/07/24	Email: RE GPS Monitoring briefing and work programme	Some information is out of scope of this request or withheld under 9(2)(a) and 9(2)(g)(i)	No
8	n/a	23/07/24	Email: RE Draft briefing for consultation PEP and GPS 2024 Reporting	Some information is withheld under 9(2)(a), 9(2)(f)(iv), and 9(2)(g)(i)	No
9	n/a	23/07/24	Excerpt of relevant document: GPS 2024 Implementation Work Programme Joint MoT NZTA view v2.docx	Some information is withheld under 9(2)(f)(iv)	No

Doc #	Reference number	Date	Title of Document	Proposed decision on request	Previously released?
10	n/a	31/07/24	Email: RE: PMO Monthly Report: Request to update the July 2024 report	Some information is out of scope of this request or withheld under 9(2)(a) and 9(2)(k)	No
11	n/a	31/07/24	Excerpt of relevant document: Final OC240703 GPS 2024 Reporting and Performance and Efficiency Plan-Briefing – Policy 240724.docx	Some information is withheld under 9(2)(f)(iv)	No
12	n/a	03/10/24	Email: [Out of Scope] - feedback ideally by midday tomorrow	Some information is out of scope of this request or withheld under 9(2)(a) and 9(2)(f)(iv)	No

**From:** [George Ross](#)  
**To:** [Rory Leonard](#); [Rebecca Ellery](#); [Bryan Field](#); [Joanna Heard](#); [Bev Driscoll](#); [Matthew Skinner](#); [Erin Wynne](#); [Roselle Thoreau](#); [Jessica Ranger](#); [Harriet Shelton](#)  
**Cc:** [Tim Herbert](#); [Mitch Macaulay](#); [Oliver Findlay-Badham](#); [Quaid Forbes](#)  
**Subject:** Draft GPS 2024 implementation work programme briefing  
**Date:** Monday, 10 June 2024 4:51:01 pm  
**Attachments:** [image001.png](#)  
Out of Scope

[ANNEX 1 GPS 2024 Implementation Work Programme Joint MoT NZTA view.docx](#)

Relevant excerpt provided  
as Document 2

Kia ora koutou,

Out of Scope

I have also attached the GPS work programme that Mitch has been working on and

If you have any comments, can you send them across by COP tomorrow.

Ngā mihi  
George

**George Ross** ([he / his](#))

Kaitohutohu Matua | Senior Advisor - Investments

Te Rautaki Pūnaha Waka me te Pūtea Haumi | System Strategy & Investment

Te Manatū Waka Ministry of Transport

s 9(2)(a)

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Action #	Action description	Lead Agency(s)	Milestones	Timing for delivery / completion
Out of Scope				
9	<b>Public transport funding:</b> Increase farebox recovery and third-party revenue by Public Transport Authorities.	<ul style="list-style-type: none"> <li>NZTA</li> <li>Public Transport Authorities</li> <li>Ministry of Transport</li> </ul>	<ul style="list-style-type: none"> <li><b>Phase 1 - Establish foundations:</b> By end of Q4 2023/24 (by end of June 2024)               <ul style="list-style-type: none"> <li>Establish nationally consistent private share definitions, measures, and baselines across all public transport authorities. Private share includes farebox recovery and third-party funding sources (Lead: NZTA)</li> <li>Establish interim target for each public transport authority (Lead: NZTA)</li> <li>Monitor and report on progress (Lead: NZTA)</li> </ul> </li> </ul>	Delivery from July 2025

Out of Scope

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s 9(2)(f)(iv)

From: Rebecca Ellery  
To: Mitch Macaulay  
Subject: FW: public transport funding project - GPS updated timelines please - extra information by midday 13/6 please  
Date: Friday, 14 June 2024 10:06:54 am  
Attachments: image003.png  
image004.png  
image005.png  
NZT-2468-GPS-2024 Priority Actions Milestones - Public Transport DRAFT 11.04.24.docx Provided as Document 5

From: Andrew Wilson <Andrew.Wilson@nzta.govt.nz>  
Sent: Friday, June 14, 2024 9:57 AM  
To: Rebecca Ellery <R.Ellery@transport.govt.nz>; Talia Cohen Wolf <Talia.CohenWolf@nzta.govt.nz>  
Subject: RE: public transport funding project - GPS updated timelines please - extra information by midday 13/6 please

Hi Rebecca,

Attached is the latest version of the milestones.

Let us know if any questions.

Regards,

Andrew

From: Rebecca Ellery <R.Ellery@transport.govt.nz>  
Sent: Friday, June 14, 2024 9:49:38 AM  
To: Talia Cohen Wolf <Talia.CohenWolf@nzta.govt.nz>  
Subject: FW: public transport funding project - GPS updated timelines please - extra information by midday 13/6 please

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Hi Talia

Can you please send me the last version of the milestones for farebox recovery as discussed on the phone just now?

I need to use this to inform the PT funding timeline that will be going to the Minister this morning.

Where there are key decisions required from the Minister, particularly across 2024 would be really helpful.

Thanks a lot

Rebecca

Ngā mihi

**Rebecca Ellery**  
Portfolio Manager - Programme Management Office  
Te Manatū Waka Ministry of Transport  
S 9(2)(a) E: [r.ellery@transport.govt.nz](mailto:r.ellery@transport.govt.nz) | [transport.govt.nz](https://transport.govt.nz)

NZ Government Auckland Policy Office  
Level 7, 167b Victoria Street West, Auckland

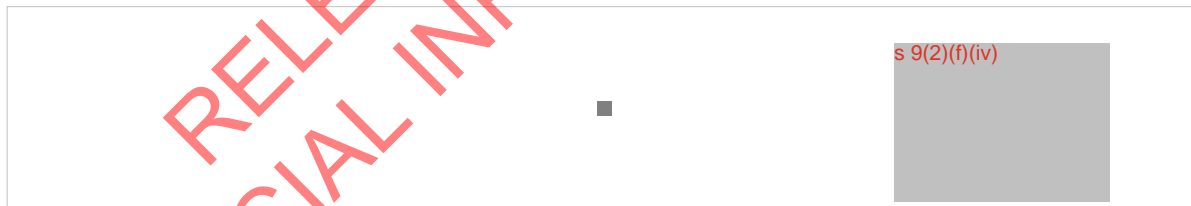
Availability: I work limited hours on Thursday.



From: Rebecca Ellery  
Sent: Thursday, June 13, 2024 9:56 AM  
To: Talia Cohen Wolf <Talia.CohenWolf@nzta.govt.nz>; Mitch Macaulay <M.Macaulay@transport.govt.nz>  
Subject: RE: public transport funding project - GPS updated timelines please - extra information by midday 13/6 please  
Importance: High

Morning Talia

Can you please give us some more detail on this project? The timeline below is what I have based on your information you provided but the Minister will want to see more detail than this.



We received the below previously:

- Establish foundations: 1 July 2024 to 31 December 2024
  - Establish nationally consistent private share definitions, measures, and baselines across all public transport authorities. Private share includes farebox recovery and third-party funding sources (Lead: NZTA).
  - Establish interim target for each public transport authority (Lead NZTA).
  - Monitor and report on progress (Lead: NZTA)

s 9(2)(f)(iv)



Is any of this detail still relevant? Are there any decision points with the Minister this year that we could flag?

Apologies for the quick turn around required for this. Could you please send something over by midday so we can get this in the final pack for review and sent to the Minister on time?

Please respond to both Mitch and I.

Thanks a lot

Rebecca

From: Talia Cohen Wolf <Talia.CohenWolf@nzta.govt.nz>  
Sent: Wednesday, June 5, 2024 4:20 PM  
To: Rebecca Ellery <R.Ellery@transport.govt.nz>  
Subject: RE: public transport funding project - GPS updated timelines please

Kia ora Rebecca, sorry for the delay.

Regarding the dates, there is one mistake in the second milestone, the milestone starts at 1.7.24

So just to clarify:  
Milestone 1 – 1.7.24 until 31.12.24  
s 9(2)(f)(iv)

Hope that is clear,  
If you need anything else let me know.  
Talia

**From:** Rebecca Ellery <R.Ellery@transport.govt.nz>  
**Sent:** Wednesday, June 5, 2024 11:33 AM  
**To:** Talia Cohen Wolf <talia.cohenwolf@mta.govt.nz>  
**Subject:** public transport funding project - GPS updated timelines please

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Hi Talia

For the Ministers top 10 priorities in the GPS, one of which is public transport funding I am pulling together a high-level timeline which I will keep updated regularly but is also going to be attached to the next GPS paper going to the Minister on Friday.

I have the following stages of work for this that I received from Nick Potter (table below) who pointed out that you were the lead on this.

Can you please confirm if these high level stages are still appropriate and whether you have any key milestones that I could also include? The below is start and end date.

Establish foundations and set interim targets	7/01/2024	12/31/2024
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s 9(2)(f)(iv)

The output for this phase will look similar to the below. Keen to include milestones as well as phases like you have above. Is there a key decision or milestone at the end of or within any of these phases?

Out of Scope

As I mention above this needs to go to the Minister on Friday so please let me know as soon as you can.  
Much appreciated  
Rebecca

Ngā mihi

Rebecca Ellery  
Portfolio Manager - Programme Management Office  
Te Manatū Waka Ministry of Transport  
s 9(2)(a) E: [r.ellery@transport.govt.nz](mailto:r.ellery@transport.govt.nz) | [transport.govt.nz](http://transport.govt.nz)

NZ Government Auckland Policy Office  
Level 7, 167b Victoria Street West, Auckland

Availability: I work limited hours on Thursday.

MINISTRY OF TRANSPORT

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## GPS 2024 Priority Actions

### Milestones and timelines for delivery (2024 to 2027)

Action name: **Public transport funding**: Increase farebox recovery and third-party revenue by Public Transport Authorities.

Lead: NZ Transport Agency Waka Kotahi (NZTA)

Milestone	Timing (next three years – high level is OK)
<p><b>Phase 1 - Establish foundations and set interim targets</b></p> <ul style="list-style-type: none"> <li>a) Establish nationally consistent private share definitions, measures, and baselines across all public transport authorities, including data collection and analysis.</li> <li>b) Set interim private share expectations for each PTA and NZTA to work with PTAs to start increasing private share on annual basis towards 2018/19 levels.</li> <li>c) Identify initiatives to increase private share:                             <ul style="list-style-type: none"> <li>• Obtaining cost efficiencies and maximising value for money spent on public transport.</li> <li>• Maximising patronage and therefore passenger fare revenue.</li> <li>• Develop third party revenue streams.</li> </ul> </li> </ul>	<p>Jul 2024 to 31 Dec 2024 (Q2 2024/25)</p>

s 9(2)(f)(iv)

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**From:** [George Ross](#)  
**To:** [Abby McRoberts - parliament](#)  
**Cc:** [Tim Herbert](#); [Mitch Macaulay](#); [David Wood](#); [amy.moorhead@nzta.govt.nz](mailto:amy.moorhead@nzta.govt.nz); [Anaru Silao](#); [Chris Bunny](#)  
**Subject:** OC240570 GPS 2024 Implementation Programme Overview - Briefing  
**Date:** Friday, 14 June 2024 11:16:29 am  
**Attachments:** [image001.png](#)  
[OC240570.GPS 2024 Implementation Programme Overview - Briefing - Policy.docx](#) Relevant excerpt provided as Document 7

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Kia ora Abby,

Please find a copy of OC240570 – GPS 2024 Implementation Programme Overview Briefing attached.

This is a joint briefing between the Ministry and NZTA on the actions signalled in GPS 2024, and how we will work together to monitor and deliver these actions.

I'll walk over some hard copies shortly. Give me call if you have any questions.

Ngā mihi  
George

**George Ross** ([he / his](#))

Kaitohutohu Matua | Senior Advisor - Investments

Te Rautaki Pūnaha Waka me te Pūtea Haumi | System Strategy & Investment

**Te Manatū Waka Ministry of Transport**

s 9(2)(a)

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10: PUBLIC TRANSPORT FUNDING

LEAD AGENCY | TEAM:  
NZTA | PUBLIC TRANSPORT

SUPPORT: MOT

OVERALL PROGRAMME: **ONTRACK**

Document 6

OUTPUTS

- Increase farebox recovery and third-party revenue by Public Transport Authorities.

2024								2025	
May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	



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s 9(2)(f)(iv)

**From:** [Amy Moorhead](#)  
**To:** [Mitch Macaulay](#)  
**Cc:** [Tim Herbert](#)  
**Subject:** RE: GPS Monitoring briefing and work programme  
**Date:** Tuesday, 23 July 2024 12:12:33 pm  
**Attachments:** [image001.png](#) [GPS 2024 Implementation Work Programme Joint MoT NZTA \(NZTA comments\).docx](#) [20240612 Implementation plan timelines for brief inclusion v4 \(1\).pptx](#) Relevant excerpt provided as Document 6 for both attachments

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Kia ora Mitch,

Just coming back to you with our comments on this one. I haven't tracked changes, but almost all of our items have been checked and confirmed or updated with current milestones. Exceptions as follows.

Out of Scope

Should be able to come back on the above items by end of the day. In the meantime, everything else is good to go.

Cheers,  
Amy

---

**From:** Mitch Macaulay <M.Macaulay@transport.govt.nz>  
**Sent:** Thursday, July 18, 2024 2:33 PM  
**To:** Amy Moorhead <Amy.Moorhead@nzta.govt.nz>  
**Cc:** Tim Herbert <t.herbert@transport.govt.nz>  
**Subject:** GPS Monitoring briefing and work programme

Hey Amy,

Understand you spoke with Tim yesterday about the monitoring and reporting briefing we're pulling together next week. We'll share a draft of this with you tomorrow for feedback, and have set up a time on Monday for us to discuss. The briefing will confirm what's in the Monthly report for the Minister and <sup>s 9(2)(g)(i)</sup>

We're going to attach the Work Programme again for his info, so I'm just making sure this document is still up to date. Could you ask your teams to take a look over it again and send

me any updates needed by **noon on Tuesday**? Hopefully it's a pretty quick exercise given we only updated it last month.

Will send around the briefing tomorrow!

Mitch

**Mitch Macaulay**  
Principal Advisor – Investment

s 9(2)(a)

| E: [m.macaulay@transport.govt.nz](mailto:m.macaulay@transport.govt.nz) | [transport.govt.nz](http://transport.govt.nz)



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**From:** [Mitch Macaulay](#)  
**To:** [Kim.Marshall@nzta.govt.nz](#); [amy.moorhead@nzta.govt.nz](#)  
**Cc:** [Tim Herbert](#); [Rory Leonard](#)  
**Subject:** RE: Draft briefing for consultation: PEP and GPS 2024 Reporting  
**Date:** Tuesday, 23 July 2024 5:26:00 pm  
**Attachments:** [image001.png](#)  
[GPS 2024 Implementation Work Programme Joint MoT NZTA view v2.docx](#) Relevant excerpt provided as Document 9

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Thanks Rory. I've also updated the Implementation Programme as per the feedback you have both sent through (thank you both!)

See attached for your info. If you have any further updates needed let me know by noon tomorrow (but it all should be about right, as I've just drawn on what you've provided me).

Amy 9(2)(g)(i)

9(2)(f)(iv)

9(2)(f)(iv)

Mitch

---

**From:** Rory Leonard <[R.Leonard@transport.govt.nz](mailto:R.Leonard@transport.govt.nz)>  
**Sent:** Tuesday, July 23, 2024 5:04 PM  
**To:** [Kim.Marshall@nzta.govt.nz](mailto:Kim.Marshall@nzta.govt.nz); [amy.moorhead@nzta.govt.nz](mailto:amy.moorhead@nzta.govt.nz)  
**Cc:** [Tim Herbert <t.herbert@transport.govt.nz>](mailto:t.herbert@transport.govt.nz); [Mitch Macaulay <M.Macaulay@transport.govt.nz>](mailto:Mitch Macaulay <M.Macaulay@transport.govt.nz>)  
**Subject:** Draft briefing for consultation: PEP and GPS 2024 Reporting

Hi Amy and Kim,

Please find attached an updated draft briefing, we've made changes based on our conversation yesterday and the feedback you provided Mitch today.

If you have any additional feedback please get that across to us by noon tomorrow. With this being due to the Ministers office tomorrow we won't be able to include any feedback after then as we'll need to get this through DCE sign off etc.

Thanks heaps for your contribution on this and please let Mitch or I know if you have any questions.

All the best,

**Rory Leonard** (he/him)  
Kaitohutohu Matua | Senior Adviser – Investment  
Te Manatū Waka Ministry of Transport

s 9(2)(a)

E: [r.leonard@transport.govt.nz](mailto:r.leonard@transport.govt.nz) | [transport.govt.nz](http://transport.govt.nz)



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# GPS PRIORITY ACTIONS MILESTONES, PHASES AND PROGRESS

Document 9

10: PUBLIC TRANSPORT FUNDING

LEAD AGENCY | TEAM:  
NZTA | PUBLIC TRANSPORT

SUPPORT: MOT

OVERALL PROGRAMME: **ONTRACK**

## OUTPUTS

- Increase farebox recovery and third-party revenue by Public Transport Authorities.

2024										2025
May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan		

Phase 1: Establish foundations and set interim targets (by December 2024)

- Establish nationally consistent private share definitions, measures, and baselines across all public transport authorities, including data collection and analysis
- Identify and set interim private share targets with each public transport authority
- Identify and develop initiatives for increasing private share funding for public transport with each public transport authority

s 9(2)(f)(iv)

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**From:** [Mitch Macaulay](#)  
**To:** [Bryan Field](#)  
**Cc:** [Tim Herbert](#)  
**Subject:** RE: PMO Monthly Report: Request to update the July 2024 report  
**Date:** Wednesday, 31 July 2024 4:21:00 pm  
**Attachments:** [image001.png](#)  
[Final OC240703 GPS 2024 Reporting and Performance and Efficiency Plan - Briefing - Policy 240724.docx](#)

Relevant excerpt  
provided as Document 11

Out of scope

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**From:** Victoria Joy Acharya <[V.Acharya@transport.govt.nz](mailto:V.Acharya@transport.govt.nz)>  
**Sent:** Wednesday, July 31, 2024 3:31 PM  
**To:** Tim Herbert <[t.herbert@transport.govt.nz](mailto:t.herbert@transport.govt.nz)>; Bryan Field <[B.Field@transport.govt.nz](mailto:B.Field@transport.govt.nz)>; Mitch Macaulay <[M.Macaulay@transport.govt.nz](mailto:M.Macaulay@transport.govt.nz)>  
**Cc:** Tony Frost <[t.frost@transport.govt.nz](mailto:t.frost@transport.govt.nz)>  
**Subject:** RE: PMO Monthly Report: Request to update the July 2024 report

Kia ora koutou

I want to clarify the projects and programmes that are part of the PMO monthly reports.

The sections highlighted in orange are the reports you are responsible for updating.

PMO Monthly Report (1-pager)	Details	SMEs / Project lead / Project Manager updating the report
Out of Scope		
GPS Priority Actions	Actions in scope of the report: Out of Scope 3. Public Transport Funding Out of Scope	Tim Herbert / Mitch Macaulay / Bryan Field
[Redacted]		

Please feel free to reach out if you have any questions.

Ngā mihi

**Victoria Acharya** ([she / her](#))

Kaitātari Pūrono Reporting Analyst – Programme Management Office (PMO)  
s 9(2)(a) E: [V.Acharya@transport.govt.nz](mailto:V.Acharya@transport.govt.nz) | [transport.govt.nz](http://transport.govt.nz)




---

**From:** Victoria Joy Acharya  
**Sent:** Wednesday, July 31, 2024 11:57 AM  
**To:** Tim Herbert <[t.herbert@transport.govt.nz](mailto:t.herbert@transport.govt.nz)>; Bryan Field <[B.Field@transport.govt.nz](mailto:B.Field@transport.govt.nz)>; Mitch Macaulay <[M.Macaulay@transport.govt.nz](mailto:M.Macaulay@transport.govt.nz)>  
**Cc:** Tony Frost <[t.frost@transport.govt.nz](mailto:t.frost@transport.govt.nz)>  
**Subject:** PMO Monthly Report: Request to update the July 2024 report

Mōrena koutou

This email details the reports and key dates for the **July 2024** reporting period.

We have created an updated report layout for you from this month. It has been brought to our attention that the Investment team is developing a monthly reporting for the Minister of

Transport. To minimise any reporting duplication from your team, the scope of the GPS reporting has been updated to only cover the **GPS Priority Actions**. This approach was discussed with and approved by David Wood. He also advised that both the Investment and PMIM teams are to contribute to this report.

I've listed the actions for your reference below:

Out of Scope

3. Public Transport Funding

Out of Scope

The PMO team is keen to support you in making the process easier for you. Please let me know if there's any way I can help you with this (eg. Is there an opportunity for me to pre-populate the report for you?)

The reporting templates and guidance are linked for you below:

Document title	Notes	TARDIS link
<p><b>GPS Priority Actions</b></p>	<p>This is the reporting template to be updated. For the PMO report, we are after information you already know/have on the actions where other agencies are involved. We are not asking for NZTA to complete this report.</p>	<p>s 9(2)(k)</p>

Out of Scope

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Out of Scope

The reports are due to be completed by **COB 5 August**. Please note that the PMO might be in touch at any point after your submission as part of the QA of the report process.

Feel free to get in touch should you have any questions or feedback.

Ngā mihi

**Victoria Acharya** ([she / her](#))

Kaitātari Pūrongo | Reporting Analyst – Programme Management Office (PMO)  
s 9(2)(a)  E: [V.Acharya@transport.govt.nz](mailto:V.Acharya@transport.govt.nz) | [transport.govt.nz](http://transport.govt.nz)



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10	<b>Public transport funding:</b> Increase farebox recovery and third-party revenue by Public Transport Authorities.	<ul style="list-style-type: none"> <li>NZTA</li> <li>Public Transport Authorities</li> <li>Ministry of Transport</li> </ul>	<p>Work is underway in three phases to develop and implement initiatives that will increase farebox recovery and third party revenue. For clarity, we expect to see an increase in recovery in our current year end results. Recovery will increase over time as new initiatives are progressively implemented.</p> <p>Phase 1 - Establish foundations and set interim targets:</p> <ul style="list-style-type: none"> <li>Establish nationally consistent private share definitions, measures, and baselines across all public transport authorities, including data collection and analysis</li> <li>Identify and set interim private share targets with each public transport authority</li> <li>Identify and develop initiatives for increasing private share funding for public transport with each public transport authority</li> </ul> <p>s 9(2)(f)(iv)</p>	Phase 1 complete by December 2024  s 9(2)(f)(iv)
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Action #	Action description	Lead Agency(s)	Milestones	Timing for delivery / completion
			s 9(2)(f)(iv)	

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**From:** [Andrew Wilson](#)  
**To:** [Jessica Ranger](#); [Talia Cohen Wolf](#); [Adam Lawrence](#)  
**Cc:** [Liam Fechney](#); [Chris Young](#)  
**Subject:** RE: **Out of Scope** - feedback ideally by midday tomorrow  
**Date:** Thursday, 3 October 2024 10:55:19 am  
**Attachments:** [image001.png](#)

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Hi Jess,

We suggest wording along the lines of the following:

*Additionally, to implement the GPS direction, NZTA has initiated a programme of work with PTAs focused on increasing private share funding. This includes farebox recovery and third-party revenue across all public transport modes. The programme involves setting region-specific interim targets this year to drive shorter-term improvements, as well as identifying longer-term initiatives and targets to sustain progress over time.*

s 9(2)(f)(iv)

Let me know if any questions.

Cheers,

**Andrew Wilson** (he/him)  
**Team Leader / Public Transport**  
s 9(2)(a)

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**From:** Jessica Ranger <J.Ranger@transport.govt.nz>  
**Sent:** Wednesday, October 2, 2024 3:16 PM  
**To:** Talia Cohen Wolf <Talia.CohenWolf@nzta.govt.nz>; Adam Lawrence <Adam.Lawrence@nzta.govt.nz>; Andrew Wilson <Andrew.Wilson@nzta.govt.nz>  
**Cc:** Liam Fechney <L.Fechney@transport.govt.nz>  
**Subject:** **Out of Scope** - feedback ideally by midday tomorrow

Kia ora Talia and team

Out of Scope

We have drafted this para and we're keen to get your feedback on whether any changes are needed. The briefing is due shortly, so it would be good if we could get any comment from you by middayish tomorrow.

*Additionally, NZTA is currently investigating how to increase the private share (which includes the farebox recovery) across other public transport modes. This work will include setting region specific targets that take into account local network design and role.* s 9(2)(f)(iv)

9(2)(f)(iv)

. Auckland and Wellington are likely to have the most ambitious private share targets, given they are our two largest PTAs, and currently and historically have had among the highest private share levels.

Ngā mihi

Jess

**Jessica Ranger (she/her)**

**Kaiwhakahaere | Manager – Urban Development and Public Transport**

**Ministry of Transport | Te Manatū Waka**

s 9(2)(a)

E: [j.ranger@transport.govt.nz](mailto:j.ranger@transport.govt.nz) | [transport.govt.nz](http://transport.govt.nz)



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